



Capacity building for PPPs

May 13th 2026

Why WAPPP Was Created in 2018

A global gap demanded a global home

Launched at the **Palais des Nations, Geneva**, signalling its global ambition and neutral character.

The PPP profession lacked a **dedicated, practitioner-led platform** — no truly neutral space existed for units, consultants, and investors to connect.



Mission

"**Harnessing the power of a global network for better PPPs**" — aligning practice with the UN SDGs.

Operational Overview & Governance Structure

From members, for members



MATRIX ORGANIZATION

WAPPP operates as a matrix organization where horizontal governance supports vertical chapters.

PRACTITIONER-LED

Each chapter is led by a Chapter Chair with a Leadership Committee; members include professionals, consultants, government officials from PPP units, and investors.



Building Capacity Through Shared Experience

Lifelong Learning Begins With Peers



PRACTITIONER-TO-PRACTITIONER EXCHANGE

WAPPP's learning centers on direct exchange among practitioners, proven effective for complex, local PPP contexts.



CONTINUOUS DIALOGUE

Global Connectivity: Members connect via a global WAPPP Community App for real-time sharing.

Regular Updates: Weekly Steering Committee calls ensure flow of information and keeps practitioners informed.

Lifelong Learning: Engages members at all career stages, from young professionals to seasoned peers.



ACTIONABLE KNOWLEDGE

WAPPP runs thematic roundtables and working groups on varied PPP themes, such as #nextlevel, #smallscale, #blended finance, #climateresilience, #dispute prevention, and #ppplegislation, convening practitioners to share lessons.

The WAPPP Peer Recognition Scheme

Excellence recognized by those who know best



DISTINGUISHING TRUE EXPERTISE

WAPPP established a formal Peer Recognition Scheme to distinguish genuine field expertise from theoretical knowledge, recognising practitioners who have worked across all dimensions of PPP over many years.

THE RECOGNITION PROCESS

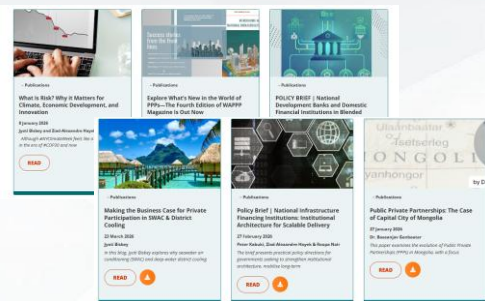
- **Nomination:** Members nominate candidates under the WAPPP Peer Recognition Guidelines.
- **Evaluation:** Candidates are interviewed by the Peer Recognition Board.
- **Expectations:** Recognised "Peers" represent the highest ranking in the profession, expected to mentor others and uphold ethical standards.

INAUGURAL COHORT

*The inaugural cohort of recognised Peers — **Dr. Naresh Bana, David Baxter, and Thibaut Mourgues** — together with **WAPPP President Ziad-Alexandre Hayek**, formed the first Peer Recognition Board.*

WAPPP's Publication Ecosystem

Knowledge made accessible



FROM DEAL DATA TO PEER-REVIEWED RESEARCH

WAPPP provides a comprehensive ecosystem of publications to keep practitioners informed, share best practices, and advance the PPP profession globally.



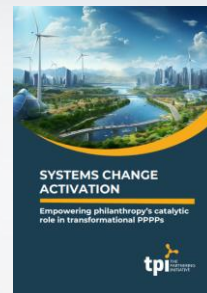
WAPPP QUARTERLY MAGAZINE

In-depth thematic editions (dossiers) covering member updates, interviews, PPP Unit presentations, ESG in PPPs, blended finance, and small-scale PPPs.



DOI-REGISTERED & GUIDELINES

Publications carry **Digital Object Identifiers (DOIs)** for academic citability. Key releases include the Small-Scale PPP Guidelines and the Systems Change Activation Report.



Technical Assistance Scheme

Expertise deployed where it matters

WAPPP's Technical Assistance (TA) Scheme empowers governments worldwide to achieve sustainable development through effective PPP development and implementation.

THREE PILLARS OF TA DELIVERY

Technical Advisory Services: Expert-led support for project preparation, business cases, and stakeholder engagement.

Knowledge Management: Platforms for sharing best practices, lessons learned, and case studies.

Capacity Building: Structured programmes to strengthen PPP units and practitioner skills, stand-alone or with partners.

Coming Soon: Application portal for TA support at wapp.net/technical-assistance



EXAMPLES OF ENGAGEMENT



- *WAPPP Dominican Republic PPP Workshop on Dispute Prevention in PPPs*
- *WAPPP x Global Cities Hub on local PPP frameworks*
- *COP28 Report Launch on Systems Change Activation*
- *Support to government PPP units across Africa, MENA, Latin America and Asia Pacific*

WAPPP's Partnership Ecosystem

Stronger Together

WAPPP operates at the **intersection of public, private, and philanthropic sectors**, uniquely positioned to convene diverse stakeholders around shared PPP challenges.

KEY INSTITUTIONAL PARTNERSHIPS

- **MCDF:** Hot PPP Topic series
- **CLDP:** Capacity building missions
- **PPIAF / AMPG:** Shared research and policy insights, CP3P promotion
- **TPI:** Systems Change Activation Report and Philanthropy in PPPs
- **Global Cities Hub:** Local and municipal PPP resilience
- **OHADAC CARO:** Conflict Management Committee logic

INTERGOVERNMENTAL NETWORK

WAPPP's **60+ Government PPP Unit members** form a unique intergovernmental network for peer learning and policy exchange. PPP Unit Heads get to join the **Global Council of PPP Unit Heads**.



THE MCDF PARTNERSHIP



Exemplifies how WAPPP bridges multilateral development finance and PPP practitioner communities, translating global capital into bankable, sustainable projects.

Join, Contribute, and Shape the Future of PPP

The PPP profession needs you



JOIN WAPPP

Become part of a global community of 450+ professionals across 60 nationalities, representing government PPP units, consultants, investors, and infrastructure agencies.



CONTRIBUTE YOUR EXPERTISE

Lead or join a Chapter, author a publication, mentor a young professional, or apply for Peer Recognition.



ENGAGE WITH MCDF & PARTNERS

WAPPP is the bridge between PPP practitioners and the development finance institutions shaping infrastructure investment globally.



AMPLIFY THE MISSION

Follow WAPPP on LinkedIn, the WAPPP Community App (powered by Circle) and YouTube; subscribe to The PPP Times; and bring your institution into the WAPPP ecosystem.

JOIN 450+ PPP PROFESSIONALS WORLDWIDE
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